2023-25 FNW Strategic Plan

Strategic Priorities and Goals:

- 1. Increase our revenue to allow for sustainability and growth.
 - Budget income goal (2026): \$250,000
 - o Grants to total \$125,000 by year 3
 - Increase donor base raise \$100,000 by year 3
 - Hold community fundraising events
 - Develop new sources of income including:
 - Fees for service (workshops)
 - Increase revenue to::
 - Expand programs and develop new ones
 - Increase staff size 3 FTE by 2026
 - Increase people power and number of volunteers
 - Provide employee benefits beyond current vacation and sick time
 - Retain and develop staff
- 2. Unify and align our programs to strengthen FNVW's identity and impact.
 - Increase collaboration among programs
 - Volunteers from every program participate in FNVW fund-raising events and community outreach activities.
 - All programs are involved in choosing an FNVW theme for the year, with People Camp being one of the groups using the theme.
 - Come together as a whole organization.
 - Hold monthly social, educational or action-oriented opportunities
 - Each FNVW program area hosts at least one of these events per year
 - Can be done in collaboration with partner organizations
 - Eliminate program silos.
 - Each volunteer team is aware of what's going on in other programs and has plans for integration with those programs.
- 3. Develop relationships with people and groups that do similar work in advocacy and nonviolent action to broaden our reach, increase FNVW's visibility and build our collective power.
 - Communicate what we do in a clear and accessible way.
 - Partner with organizations that share our mission and vision
 - Participate in actions and programs hosted by allied organizations.
 - Invite allied organizations to participate in FNVW programs and actions.

- Offer podcast opportunities to partnering organizations
- Offer workshops
- Open lines of communication with other organizations.
 - Create liaisons between FNVW and other organizations
 - Conduct one-on-one meetings with other organizations and community leaders.
- Participate in coalition-driven, issue based organizing efforts and campaigns aligned with our mission.

4. Expand FNVW's conflict transformation offerings to address and prevent violence.

- Offer workshops to schools, religious organizations, and neighborhood organizations
- Offer Alternatives to Violence Program (AVP) workshops in more Minnesota prisons and jails.
- Develop more AVP facilitators and AVP Lead facilitators, including youth facilitators

5. Engage youth (under 18) and young adults (18-30) as program participants and volunteers to invest in the future.

- Offer workshops and events for youth and young adults.
 - Schools
 - Colleges
 - Youth groups
- Expand program offerings and action opportunities for families with youth.
- Continue to invest in our Intern and Community Engaged Learning opportunities for college students and young adults.